

Building Your Bench Strength: Nonprofit Succession Planning

FREE WEBINAR

March 22

Wednesday

www.thestrategygroupllc.org

9am



<u>Host:</u> Debra Hertz, Ph.D. Managing Partner The Strategy Group

<u>Guest Speaker:</u> Ed Krow Talent Transformation Expert <u>EDKROW.COM</u>



Why Do You Need a Succession Plan?



- A succession plan is a nonprofit's outline for how they'll ensure leadership continuity.
- Succession planning works best when it's viewed as an ongoing responsibility that's closely tied to the nonprofit's overall management strategy.



### Zoom Poll: What brings you here today?



# Do you have a ...



# Why Succession Planning?



- 1. Planning in the event of a short-term temporary absence.
- 2. Planning in the event of a long-term, temporary absence.
- 3. Planning in the event of a permanent, unplanned absence.
- 4. Planning in the event of a permanent, planned absence.

Applies to both STAFF and BOARD leadership!

Creating a Succession Plan:

For Your Staff



- 1. Evaluate your key employees. What are their strengths and weaknesses?
- 2. Identify key employees and positions. We're not just talking about those high-potential employees.
- 3. Don't just look at the present, but at future leadership roles and objectives.
- 4. Plan for individual development.
- 5. Plan for positions you can't fill internally.
- 6. Take a good look at your diversity pipeline.
- 7. Identify emergency positions.
- 8. Align board to the vision as executive transition plan is crafted.



## Important Steps

- 1. Transfer knowledge and experience from the top.
- 2. Strengthen leadership peer relationships.
- 3. Provide needed cross-departmental learning and exposure.
- 4. Offer executive coaching.
- 5. Include more leaders in succession planning.
- 6. Provide mentoring support for new managers.
- 7. Assess talent.



## **Transition Timeline**

#### Develop Transition Plan

• Don't wait until a position is vacant to begin crafting a plan.

#### Recruitment

 Identify prospects (internal and external), accept applications, assess preliminary candidates

#### Candidate Interviews

 Conduct a series of interviews with various stakeholders to make a thoughtful and informed decision

#### Onboarding

 Bringing a new person on board can take anywhere between 3-6 months

## Board Succession Planning Why Should We Care?



An effective board, committed to a purpose and skilled in governance and guided by an effective vision, is perhaps the greatest asset of a not-for-profit organization.

## Creating a Succession Plan:

For Your Board



- 1. List the member qualities that the board needs in order to operate effectively.
- 2. Identify prospective board members who have these qualities and can best fill the role.
- 3. Balance board member qualities required for current goals consider the changing needs of the organization.
- 4. How will the qualities of each prospective board member influence the rest of the board team?



## Wrap Up & Questions

- 1. Develop succession plans. Don't wait until the need for a leader either in a board chair, a CEO or a key staff member is obvious!
- 2. Make sure the organization understands and nurtures each employee's and board member's unique talents and potential.
- Succession planning takes time anywhere between 6 months to 2 years.
- 4. Ensure that executives make the necessary succession plan decisions through group discussion and review sessions.



### About The Strategy Group

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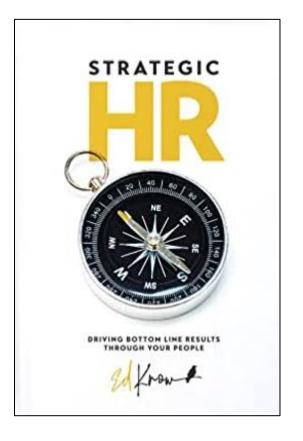
You will receive an email with a link to today's presentation that will include the video and the slides.

If we can help you with your succession planning, please reach out to us and set up a time to talk:

https://calendly.com/dwhertz/time-with-debra.



## More About Ed



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